

WHISTLEBLOWING PROCEDURE

1. Purpose and scope

- 1.1 We are committed to conducting our business with honesty and integrity and we expect all colleagues to maintain high standards too. We encourage open communication from all those who work for us and we want everyone to feel secure about raising concerns.
- 1.2 You have protection under whistleblowing laws if you raise concerns in the correct way. This policy is designed to give you that opportunity and protection. We want to encourage individuals to report suspected wrongdoing as soon as possible, and have put this process in place to facilitate the reporting of any concern.
- 1.3 It does not matter if you are mistaken about a concern you raise—you do not have to prove anything about the allegation you are making but you must reasonably believe that the disclosure is made in the public interest and that the information you have tends to show some wrongdoing.
- 1.4 This Policy applies to all employees, officers, consultants, contractors of the Company and to other workers within the Company including agency workers and bank workers.
- 1.5 This Policy does not form part of any contract of employment and it may be amended at any time.

2. Wrongdoing & Malpractice covered by this policy

- 2.1 Whistleblowing is the reporting of suspected malpractice, wrongdoing or dangers in relation to the Company's activities.
- 2.2 The kinds of wrongdoing covered by this policy include:
 - Criminal offences (except those in relation to bribery and corruption, which should be reported using the procedure set out in the Anti-Bribery and Corruption Policy);
 - Failure to comply with any legal obligation
 - Miscarriages of justice;
 - Danger to the health and safety of any individual;
 Conduct likely to damage the reputation of the Acorn Group
 - Damage to the environment;
 - Breach of any legal or professional obligation (except in relation to bribery and corruption, which should be reported using the procedure set out in the Company's Anti-Bribery and Corruption Policy
 - Deliberately concealing any of the above.



2.3 You may report suspected safeguarding wrongdoing or dangers under this policy. The business takes its safeguarding obligations very seriously, whether relating to an individual's actions or organisational culture or practice. However, you should be aware the current safeguarding policy also provides a mechanism for reporting safeguarding concerns.

3. When to use this policy

- 3.1 There is a difference between whistleblowing and raising a grievance:
 - Whistleblowing is where an individual has a concern about a danger or illegal practice that has a public interest aspect to it, for example because it threatens customers, third parties or the public generally; but
 - A grievance is a complaint that generally relates to an individual's own employment position or personal circumstances at work.
- 3.2 This policy does not set out the procedure that applies to general grievances. If you have a complaint about your own personal circumstances, then you should use the Grievance Procedure instead.

4. Our guarantee

- 4.1 We are committed to the principles set out in this policy. If you use this policy to raise a concern about the kinds of wrongdoing described above (we acknowledge this list is not exhaustive) we assure you that you will not suffer any form of retribution or detrimental treatment. We will treat your concern seriously and act according to this policy.
- 4.2 We hope that you will feel able to voice whistleblowing concerns openly under this policy. However, if you want to raise your concern confidentially, we will make every effort to keep your identity secret. If it is necessary for anyone investigating your concern to know your identity, we will discuss this with you.
- 4.3 We recognise that, in some circumstances, you may wish to discuss concerns relating to the kinds of wrongdoing covered by this policy on an informal basis in the first instance. If you choose to raise concerns informally, you acknowledge that we may not follow the procedure detailed in paragraph 6 of this policy. However, those who raise concerns informally are still protected in accordance with paragraph 0 of this policy.

5. Procedure for raising a concern formally

5.1 If you would like your concerns to be addressed formally under this procedure, you should normally raise the issue with your line manager.



- 5.2 If you feel you cannot tell your line manager, for whatever reason, you should raise the issue with the Managing Director for the appropriate service (Education, Residential, Fostering, or the Executive Director in Central Services)
- 5.3 If you have raised concerns to either of these named above and are still concerned, or you feel you cannot discuss it with either of these for any reason, you should raise the matter with an Executive Director.
- 5.4 A concern can be raised by telephone, in person or in writing. It is preferable if it is made in writing as this will help us to ensure that we can deal with the concern appropriately under this policy.
- 5.5 We have a whistleblowing report form to use for this purpose, which can be found at the end of this policy. If you choose to raise a concern by telephone or in person, you must state that you would like the matter to be treated as a formal concern under this Whistleblowing policy. If you do not make this clear then we may address the concern informally in accordance with paragraph 0 of this policy.
- 5.6 Although you are not expected to prove the truth of your concern beyond doubt or provide evidence, you will generally need to provide the following information as a minimum:
 - the nature of the concern and why you believe it to be true; and
 - the background and history of the concern (giving relevant dates where possible).
- 5.7 If you are not comfortable reporting your concern to any of these individuals, you can always make a report via Safecall (our external Speak Up hotline) which is available around the clock, every day of the year. Safecall provide an independent confidential reporting hotline where you can raise your concerns and be assured they will be fully addressed. Reports are handled by skilled staff and will be treated in complete confidence. Your report will be sent to the Group HR Director. Safecall will not disclose your name to anyone at NFA Group if you wish to remain anonymous.

You can contact Safecall at any time on the Freephone number below:

0800 915 1571

Alternatively Safecall can be contacted via e-mail nfagroup@safecall.co.uk or via the web www.safecall.co.uk/report

6. Responding to concerns raised formally

6.1 We are committed to ensuring that all concerns will be dealt with appropriately, consistently, fairly and professionally.



- 6.2 When a concern is raised formally in accordance with this policy, we will arrange a meeting as soon as reasonably practicable to discuss the concern raised. You may bring a colleague or trade union representative to any meeting that takes place. The companion must respect the confidentiality of the disclosure and any subsequent investigation. We may ask you for further information about the concern raised, either at this meeting or at a later stage.
- 6.3 The concern raised will be recorded in the Company's central Whistleblowing Report Register.
- 6.4 After the meeting, we will decide how to respond. Usually this will involve making internal enquiries first, but it may be necessary to carry out an investigation at a later stage which may be formal or informal depending on the nature of the concern raised. We will endeavour to complete investigations within a reasonable time.
- We will seek to keep you informed of the progress of the investigation carried out and when it is completed and give an indication of timings for any actions or next steps that we will take, but we will not be able to inform you of any matters which would infringe any duty of confidentiality owed to others.

7. Confidentiality

- 7.1 All concerns raised will, so far as reasonably practicable, be treated in confidence and every effort will be made not to reveal your identity if that is your wish. If disciplinary or other proceedings follow the investigation, it may not be possible to take action as a result of a disclosure without your help, so you may be asked to come forward as a witness. If you agree to this, you will be offered advice and support.
- 7.2 Although a concern may be made anonymously, we encourage you to put your name to your concerns whenever possible. If this is not done, it will be much more difficult for us to protect your position or to give feedback on the outcome of investigations.
- 7.3 Concerns that are expressed completely anonymously are much less powerful and are difficult to investigate. We will consider them at our discretion, taking into account factors such as the seriousness of the issue raised, the credibility of the concern and the likelihood of confirming the allegation from other sources.

8. Raising your concern externally (exceptional cases)

- 8.1 The main purpose of this policy is to give you the opportunity and protection you need to raise concerns internally. We would expect that in almost all cases raising concerns internally would be the most appropriate course of action.
- 8.2 We strongly encourage you to seek appropriate advice before reporting a concern to anyone external to the business. While in some rare circumstances it may be



appropriate for you to report your concerns to an external body such as a regulator, it will very rarely if ever be appropriate to alert the media. It should be borne in mind that media organisations have their own commercial interests to pursue and are not the appropriate bodies for resolving regulatory concerns.

8.3 However, if for whatever reason, you feel you cannot raise your concerns internally and you reasonably believe the information and any allegations are substantially true, the law recognises that it may be appropriate for you to raise the matter with another prescribed person, such as a regulator or professional body. A list of the relevant prescribed people and bodies for this purpose and the areas for which they are responsible is available from Public Concern at Work (see paragraph Error! Reference source not found.) and on the GOV.UK website https://www.gov.uk/government/publications/blowing-the-whistle-list-of-prescribedpeople-and-bodies--2.

9. Protection and support for those raising concerns

- 9.1 We are committed to good practice and high standards and to being supportive to colleagues who raise genuine concerns under this policy, even if they turn out to be mistaken.
- 9.2 Any individual raising a genuine concern must not suffer any detriment as a result of doing so. If you believe that you have suffered such treatment, you should inform the Group HR Director immediately or report the matter via Safecall. If the matter is not dealt with to your satisfaction, you should raise it formally using the Grievance Procedure.
- 9.3 You must not threaten or retaliate against an individual who has raised a concern and we will not tolerate any such harassment or victimisation. Any person involved in such conduct may be subject to disciplinary action.
- 9.4 However, those who raise a concern frivolously, maliciously and/or for personal gain and/or make an allegation they do not reasonably believe to be true and/or made in the public interest may be liable to disciplinary action.

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NB: If printed please ensure you are referring to the most recent version of this policy.



Whistleblowing report form

Which service does your concern relate to (if applicable)	□ Education
	□ Residential
	□ Fostering
What type(s) of	□ A criminal offence
wrongdoing do you	□ A miscarriage of justice
wish to report (please tick)?	□ Danger to the health and safety of any individual;
(picase tick):	□ Damage to the environment
	□ Breach of any legal or professional obligation.
	□ Deliberately concealing any of the above.
	□ Other
Where has the	
wrongdoing	
occurred (e.g. name of school or	
residential facility or	
head office)?	
When did the	
wrongdoing occur (please give	
date(s))?	
Do you have direct	Yes/No
knowledge of the	
matter being reported?	
If no, how did you	
become aware of it?	
Do you know if	Yes/No
anyone else is	
aware of the matter	
being reported?	
If yes, please identify them and detail how	
they became aware.	



Does the matter being reported affect you or your	Yes/No
work? If yes, please describe how	

Please give details	
of your concern (use	
additional sheets if	
necessary).	
1100000011 371	
Date form	
completed	

You are encouraged to put your name to this report and to provide contact details to enable us to obtain any further information necessary to investigate your concern, and to provide feedback.



Concerns expressed anonymously are much less powerful but they will be considered so far as is possible.		
Your name		
Contact telephone number		
Contact email address		

PLEASE SEND THIS FORM TO YOUR LINE MANAGER, OR ALTERNATIVELY TO THE DIRECTOR FOR YOUR SERVICE OR THE WHISTLEBLOWING OFFICER AS APPROPRIATE (PLEASE REFER TO WHISTLEBLOWING POLICY FOR DETAILS).

Contact Details

Whistleblowing hotline	SAFECALL
24 hours per day, 7 days per week	Telephone: 0800 915 1571
	Report online at;
	www.safecall.co.uk/reports or by e-mail to
	nfagroup@safecall.co.uk
Public Concern at Work	Helpline: (020) 7404 6609
(Independent whistleblowing charity)	E-mail: whistle@pcaw.co.uk
	Website: www.pcaw.co.uk